



Hospital Sisters
HEALTH SYSTEM



2017
ANNUAL REPORT

2017 Annual Report Message From Our HSHS President and CEO and Board Chair

Dear Friends and Colleagues,

For more than 140 years, Hospital Sisters Health System has been privileged to serve communities throughout Illinois and Wisconsin. When we pause and reflect on the early days of the Hospital Sisters of St. Francis in America, it is incredible to realize where we are now as a ministry and that we have been entrusted to continue their mission set forth many years ago. With that responsibility at the forefront, we are proud to report that our multi-institutional health care system was tremendously successful in providing and expanding integrated care to patients this year with an estimated 2.6 million people served in 2017. Amid profound changes in health care, our constant has been our commitment to meet the many needs of those we serve.

This report will highlight the many ways our ministries are providing high quality, compassionate, and affordable care to our communities that is rooted in our Franciscan heritage and mission. HSHS ministries continue to receive distinguished ratings in quality care, patient safety and satisfaction, with several earning national recognition and accreditation. Other notable accomplishments this year include full affiliation with Shelby Memorial Hospital in Shelbyville, IL – now HSHS Good Shepherd Hospital; the completion of the new HSHS St. Elizabeth's Hospital campus in O'Fallon, IL; the expansion of our HSHS-led telemedicine network in Illinois; and new LeadWell and retail based clinics.

Our success as an organization can be attributed to the highly skilled colleagues and physician partners who strive to deliver collaborative, compassionate care for our patients. In a health care environment that continually changes and will continue to change, our organization has been resilient and determined to continue to serve and meet the needs of our patients and their families, our colleagues, and physician partners.

Serving both rural and midsized communities can present challenges, but as a System, we are able to leverage resources and talents across our ministries to provide the best holistic and cost-effective health care to all who seek it. Our care integration strategy combined with our investments in state-of-the-art facilities and technology allows us to continue the legacy of our sponsors to be innovative and visionary for the patients and communities we serve. Through technology, innovation and leadership, we are bringing life-saving health care to people where they are, rather than where we are. For example, our telemedicine and Anytime Care programs give patients immediate access to care, saving them time and lowering their cost of care.

As a Franciscan health care ministry, we are inspired to serve others – particularly the most vulnerable in our society – and adopt best practices to deliver exceptional care to all patients. As we move forward, we will remain steadfast in our mission despite any challenge we might face. On behalf of the HSHS family, we are honored to be able to bring our Franciscan health care ministry to your community and home.



A handwritten signature in blue ink, appearing to read "Stephen J. Bochenek".

Stephen J. Bochenek
Chair, HSHS Board of Directors



A handwritten signature in blue ink, appearing to read "Mary Starmann-Harrison".

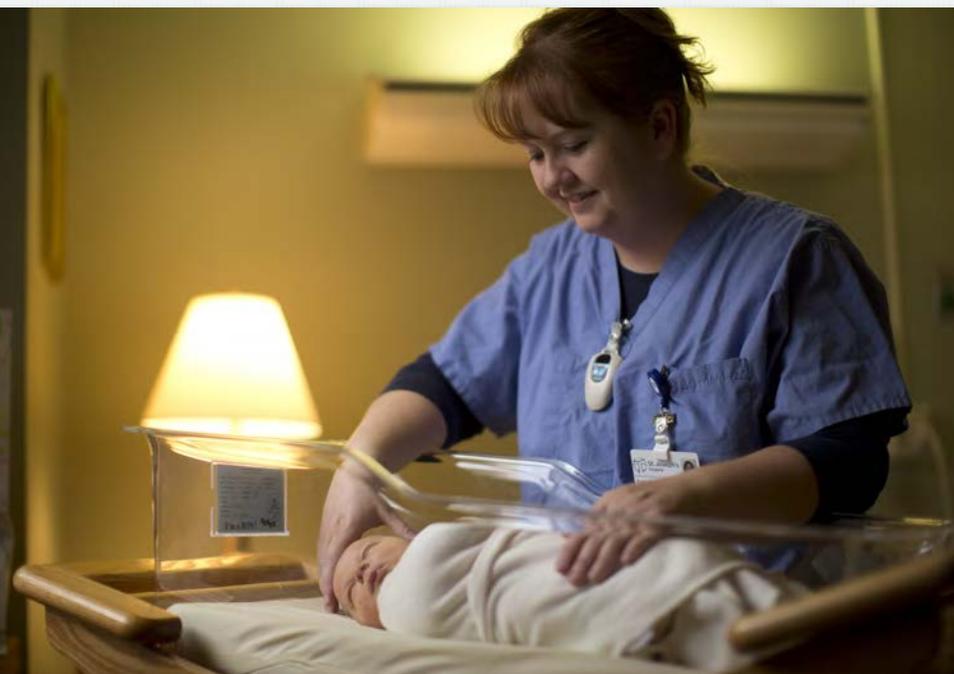
Mary Starmann-Harrison
HSBS President and CEO

Hospital Sisters Health System

OUR SYSTEM OF CARE

HSHS is a highly integrated, multi-institutional health care system comprised of 15 hospitals and more than 225 physician practice sites in Illinois and Wisconsin. The System serves rural and midsized communities throughout both states. HSHS is committed to delivering high quality, compassionate, holistic, and cost-effective health care services to all who seek it. Sponsored by Hospital Sisters Ministries, our mission is *to reveal and embody Christ's healing love for all people through our high quality Franciscan health care ministry.* That mission is carried out every day by the 14,000 colleagues and 2,100 physicians who care for patients in our facilities.

Through our care integration strategy, investments in state-of-the-art facilities and technology, and substantial community benefit programs, we continue the legacy of the Hospital Sisters of St. Francis to care for the residents of the communities we serve, with a special emphasis on the poor and vulnerable.



Population Served
2.6 MILLION

Serving our **COMMUNITIES**



Emergency dental clinic

HSHS St. John's Hospital in Springfield, IL and the Central Counties Health Centers opened an emergency dental clinic on the ninth floor of the hospital in FY17. This emergency dental clinic is the first of its kind in Springfield, meeting an unmet need in the community. The clinic is staffed by a dentist and dental assistant offering services including exams, fillings and extractions for patients of all ages. When it first opened, the clinic operated two days a week, but due to increased demand, it recently expanded services to four days a week. Patients can schedule an appointment, walk-in, or receive a referral from St. John's emergency department. A federal oral health service expansion grant funds the program.

Addressing teen alcohol use and distracted driving

Colleagues from HSHS St. Vincent Hospital in Green Bay participated in learning sessions for more than 2,500 students from the Green Bay area public schools this year to address the use of alcohol and distracted driving. The learning sessions included testimonials from victims of distracted and/or drunk driving and from those who caused accidents by distracted driving/drinking and driving. Performances during the sessions were used to demonstrate to the students the effects of driving under the influence or while distracted. The performances centered around the story of a fictional teen whose actions impacted her life and the lives of those around her by the bad choices she made.



Reversing drug overdoses

HSHS St. Anthony's Memorial Hospital began partnering with the Effingham City Police Department to provide them with doses of Naloxone, more commonly known by its brand name "Narcan," in nasal spray form to use in cases of suspected heroin overdoses. Narcan reverses an overdose by blocking heroin or other opioids in the brain for 30 to 90 minutes. Providing this medicine to first responders is crucial in saving lives before an overdose victim can make it to the ER. The hospital donated funds to the Effingham City Police Department to have Narcan available during all of their shifts, and will continue to contribute funds to replace any doses as needed. In addition, Ryan Jennings, MD, HSHS St. Anthony's Chief Medical Officer, provides clinical oversight and consultation services for the program.



FY2017

COMMUNITY BENEFIT | \$197.5 million

A cost-to-charge ratio is used to calculate financial assistance and the unpaid cost of Medicaid. The amounts in the following table reflect the quantifiable costs of the hospitals' community benefit for the year ended June 30, 2017.

At the heart of our mission is serving our community and meeting the needs of the poor and underserved. With changes and uncertainty in health care, community benefit is more important than ever. While health care is not the same as it was last year - or even last month - HSHS reaffirmed its commitment this year to community health and community benefit, a commitment established more than 140 years ago by the Hospital Sisters of St. Francis.

FY 2017
TOTAL COMMUNITY BENEFIT:
\$197,560,723

FINANCIAL ASSISTANCE AT COST	\$26,005,640
UNPAID COST OF MEDICAID AND OTHER PUBLIC PROGRAMS	\$128,558,735
COMMUNITY HEALTH SERVICES	\$2,369,587
HEALTH PROFESSIONS EDUCATION	\$1,087
SUBSIDIZED HEALTH SERVICES	\$3,759,049
FINANCIAL CONTRIBUTIONS	\$691,148
COMMUNITY BUILDING ACTIVITIES	\$567,840
COMMUNITY BENEFIT OPERATIONS	\$20,994
TOTAL BENEFITS FOR THE POOR:	\$161,974,080

COMMUNITY HEALTH SERVICES	\$5,823,044
HEALTH PROFESSIONS EDUCATION	\$20,043,822
SUBSIDIZED HEALTH SERVICES	\$6,456,942
RESEARCH	\$402,130
FINANCIAL CONTRIBUTIONS	\$1,777,738
COMMUNITY BUILDING ACTIVITIES	\$223,977
COMMUNITY BENEFIT OPERATIONS	\$858,990
TOTAL BENEFITS FOR THE BROADER COMMUNITY:	\$35,586,643

82% BENEFITS for the POOR

18% BENEFITS for the BROADER COMMUNITY

3D Community Health: Body.Mind.Spirit.

On February 7, 2017, four-time Super Bowl champion quarterback, Pro Football Hall of Famer, and NFL commentator Terry Bradshaw spoke to a crowd of 1,200 in Eau Claire about his strategies for success through persistent self-improvement, both physical and mental. His appearance was part of HSHS Sacred Heart and HSHS St. Joseph's "3D Community Health: Body.Mind.Spirit." mental health awareness and education initiative. While Bradshaw's appearance was geared toward men - encouraging them to talk about life's struggles as openly as they would discuss last Sunday's football game - he drew a crowd of all ages and genders.



System HIGHLIGHTS

Carrying the light forward

On November 4, 2017, the \$300 million replacement hospital for HSHS St. Elizabeth's Hospital in O'Fallon, IL opened. The 120-acre campus includes space for a state-of-the-art Emergency Department, surgery suites, Intensive Care Unit, Women and Infants Center, and a full spectrum of inpatient and outpatient services. The facility also includes physician offices for HSHS Medical Group, Prairie Heart and Vascular Institute, and Saint Louis University School of Medicine. Upon opening, HSHS St. Elizabeth's Hospital and Health Center became the most technologically advanced medical center in the region.



The HSHS family grows with addition of HSHS Good Shepherd Hospital

After signing a letter of intent in February 2016, Shelbyville Memorial Hospital officially became HSHS's 15th affiliated hospital in January 2017. It was renamed HSHS Good Shepherd Hospital. The intent of the affiliation is to continue to improve the patient experience and health care delivery throughout Shelby County by better aligning resources between the two organizations. In addition, HSHS Medical Group has primary and specialty care offices located at HSHS Good Shepherd Hospital.

Wired for best patient care

HSHS was named "Most Wired" by the 19th Annual Health Care's Most Wired Survey in July 2017. The survey, administered by the American Hospital Association's (AHA) Health Forum and published annually by the Health & Hospitals Network, is a leading industry barometer measuring information technology (IT) use and adoption among hospitals nationwide. The survey examines how organizations are leveraging IT to improve performance for value-based health care in the areas of infrastructure, business and administrative management; quality and safety; and clinical integration. Health care organizations must meet specific requirements of each of these four areas to be named "Most Wired."

St. John's College of Nursing unveils simulation center

St. John's College of Nursing opened its new simulation center in FY17. The center gives nursing students a realistic, hands-on experience to better prepare them for the routine and unexpected events they will encounter in an actual clinical setting. It is used in every course the college offers to allow students to learn, practice and enhance their skills in a safe, risk-free environment.

HOSPITAL & PHYSICIAN PARTNER HIGHLIGHTS

HSHS Medical Group experiences rapid growth

What started with 11 doctors in 2009 has grown to more than 460 providers with locations throughout central and southern Illinois. More than 300 of the providers have joined the HSHS Medical Group in the past four years, including specialists in neurology, gastroenterology, surgery, and endocrinology. These specialists have been added to meet the needs of approximately 650,000 patients that are seen annually. There are plans to add another 200 providers in the next several years, including both primary care and specialty practitioners. As a part of the group's ongoing expansion, \$32 million has been invested in construction and remodeling of medical buildings over the last two years in locations such as Chatham, Sherman, Springfield's Meijer superstore, Jacksonville, O'Fallon, Maryville, Mount Zion and Effingham. HSHS Medical Group's growth is attracting positive attention. In August 2017, it was listed as the largest physician group by the Springfield Business Journal.

HSHS Medical Group opens first retail walk-in clinic

HSHS Medical Group opened their first retail walk-in clinic in April 2017 at Meijer in Springfield, IL making health care available at a convenient location outside the traditional medical setting. Open evenings and weekends, the walk-in clinic is an alternative to visiting the ER for an urgent health need that may not require emergency care, or waiting to see a primary care provider.

Prairie continues to "set the pace"

Prairie Heart Institute (PHI) at HSHS St. John's Hospital in Springfield reached a major milestone this year, celebrating 50 years of service to patients. An established leader in cardiac care, PHI continued to grab national headlines in 2017 with news of a FDA-approved personal wireless mobile device to monitor heart rhythms and a catheterization lab donation to India. Prairie was also one of the first in Illinois to offer the Micra Pacemaker to patients. This new technology, about the size of a capsule of medicine, is inserted directly into the right ventricle of the heart via a catheter in the leg, whereas previous pacemakers were inserted under the skin with wires that entered the heart. Also this year, PHI made the decision to locate all Springfield cardiologists' inpatient work exclusively at St. John's Hospital, leading to an announcement of a \$7.9 million 14-bed cardiac intensive care unit at the hospital. The project is expected to be completed next year.

Prevea Health Celebrates Growth and Spreads Message of "Health and Happiness"

Prevea Health, a partner of HSHS St. Vincent, St. Mary's, St. Nicholas, St. Clare, Sacred Heart and St. Joseph's hospitals, provides primary and specialty health care in more than 80 locations throughout northern, eastern and western Wisconsin. The Prevea family includes nearly 400 clinicians who offer more than 60 specialties and provide communities access to high-quality care close to home. In 2016-2017, Prevea celebrated the addition of a new health center in the Wisconsin lakeshore community of Manitowoc and broke ground on new health centers in the northeast Wisconsin community of Shawano and the western Wisconsin community of Rice Lake. Prevea also welcomed its first-ever residency program in partnership with the University of Wisconsin School of Medicine and Public Health, HSHS Sacred Heart Hospital in Eau Claire, and Medical College of Wisconsin (MCW). The Prevea Family Medicine Residency Program features health centers in Eau Claire and Augusta, WI to provide these regions with greater access to primary care and physician-residents, a valuable source of additional medical training. Prevea is passionate about partnering with the communities it serves to help them become healthier and happier. This message was shared with more than 1,000 people in August 2017 during a unique health and wellness event hosted by Prevea. The Green Bay, WI event featured professional athletes Aaron Rodgers and Randall Cobb, who encouraged attendees to take charge of their health.

Inpatient
Admissions
75,287



Outpatient
Registrations
1,508,641



System TECHNOLOGY & TELEHEALTH



Delivering the best care possible to patients at the right time and in the right place is paramount for HSHS. With advancements in technology, HSHS is bringing care to patients close to home. The use of telehealth has closed the gap between rural and urban areas, allowing our health care professionals to provide emergency and specialized care to patients from afar. For some patients, this technology has meant the difference between life and death.

Telestroke reaches milestone in patient care

In the first three years of the new HSHS telestroke program, more than 1,500 emergency room patients have received care from a neurology specialist that may have been hundreds of miles away. Led by HSHS St. Elizabeth's Hospital in Belleville (now O'Fallon) and HSHS St. John's Hospital in Springfield, telestroke services are provided to 14 mostly rural sites. In addition, neurology specialist consult response times are an average of three minutes or less. The 24/7 telestroke service is supported by the Illinois Telehealth Network (ITN), of which all Illinois HSHS hospitals

plus HSHS Medical Group, HSHS ACO, Physician Clinical Integration Network (PCIN), Prairie Cardiovascular/Prairie Heart Institute - are members. HSHS leads the 26 ITN member-sites with 10 telehealth specialties represented.

Virtual care brings convenient care

HSHS Medical Group's Anytime Care saw a 270 percent increase in total virtual visits during the year. Anytime Care is attractive to patients who would rather see a doctor quickly, anywhere, on their own time and for a low cost. Since its inception, there have been more than 2,500 Anytime Care virtual visits.

HSHS Holy Family recognized as pioneers in telemedicine

The third annual Telemedicine Pioneer Award was presented to HSHS Holy Family Hospital in Greenville at an annual meeting of the Illinois Telehealth Network (ITN) on June 16, 2017. The team at HSHS Holy Family Hospital was recognized with this award for designing their own tele-psychiatry program. The new tele-psychiatry program prevented the closure of HSHS Holy Family Hospital's inpatient and outpatient geriatric psychiatry units, preventing the loss of \$500,000 in annual revenue, and the loss of several jobs.

HSHS St. Clare launches emergency telemedicine

Launched in May 2017, emergency telemedicine allows patients in the HSHS St. Clare Memorial Hospital emergency department to be seen by emergency medicine physicians at HSHS St. Vincent Hospital and HSHS St. Mary's Hospital Medical Center in Green Bay with only the click of a button. It serves as an added resource to the emergency medicine providers on staff at HSHS St. Clare Memorial Hospital. Emergency telemedicine allows staff to make more accurate and efficient decisions about patient care. In some cases, it may also eliminate the need for a patient to be transferred to Green Bay for care.

Virtual care for the smallest patients

HSHS St. Joseph's Hospital, Breese and SSM Health Cardinal Glennon in St. Louis, MO entered into a telemedicine program partnership to serve the smallest patients. A combination of pediatric care and information technology, the neonatal care program is a consultative telemedicine service that brings the expertise of the SLUCare neonatologists at SSM Health Cardinal Glennon directly to partnering hospitals. By using enhanced video and audio technology, neonatal patients are able to receive immediate, real-time, remote consultation and evaluations, reducing the need for a transfer to Cardinal Glennon.

System

BUILDING & GROWTH

New operating suites open at HSHS St. Nicholas

In early 2017, HSHS St. Nicholas Hospital in Sheboygan opened five new state-of-the-art operating rooms. The new operating suites have nearly twice the amount of space as the previous rooms and include high-tech lighting and power, equipment booms that allow for additional space and efficiency, and new laparoscopic surgical systems for minimally-invasive surgeries. The heating and cooling ventilation systems were also upgraded. The operating suites are used to perform inpatient and outpatient procedures including breast, dental, reconstructive, foot, general, obstetric, orthopedic, spinal, and urologic surgeries.

HSHS St. Anthony's delivers care beyond Effingham with new facility

Staying true to the commitment of providing care close to home, HSHS St. Anthony's Memorial Hospital in Effingham opened a new Health Center in Altamont, IL in summer 2017. The new Health Center is a collaboration with the Opilka Family Wellness Center, providing outpatient services in their newly built office. By partnering with this physician's office, HSHS St. Anthony's is able to offer lab and imaging testing; physical, occupational and speech therapy; and nutritional counseling and weight management services to the community.

New Cancer Care Center opens to patients

HSHS St. Francis Hospital in Litchfield began offering chemotherapy treatments to patients in its new Cancer Care Center in March 2017. Prior to the Center opening, patients had to travel to Springfield for treatment, sometimes every day or every week. The hospital's most recent community health needs assessment identified the need for local infusion services to reduce costs and stress for cancer survivors and their families. Located on the fourth floor of the hospital, the Cancer Care Center offers chemotherapy treatment, blood transfusion, and injections in a space that ensures patient privacy and comfort. The new Center provides treatment for up to 16 patients daily.

HSHS Sacred Heart plans advanced center for women and infant services

Renovation at HSHS Sacred Heart Hospital in Eau Claire began this year to transform the entire third floor into one of the most advanced centers for women and infants in Wisconsin. The \$8.7 million project will involve redesigning space in the hospital with new labor/delivery/recovery/postpartum rooms and an expanded neonatal intensive care unit. Once complete, HSHS Sacred Heart will be the first hospital in the area to incorporate birth sling technology and will provide built-in hydrotherapy tub rooms for pain relief and/or giving birth. Additional features in the renovation plans include private neonatal intensive care rooms with space for family member to stay with baby, an additional C-section operating room, new state-of-the-art security with access codes, designated lactation consultation room, surround sound speaker system for playing personalized music, blanket warmers for mom and baby, and larger bathrooms, private showers and baby bathing sinks. It is expected to be complete by the end of 2018.

PHILANTHROPY

In FY2017, HSHS local foundations received \$16 million in contributions and bequests. More than 13,000 donors contributed to HSHS ministries, including more than 4,000 first-time donors and 333 gifts of \$5,000 or more. Eighteen donors made gifts greater than \$100,000.

The Hospital Sisters of St. Francis Foundation disbursed \$6.3 million to HSHS ministries to renovate facilities, purchase technology, and provide health care services, including:

- \$727,000 for 3-D mammography equipment at three facilities: HSHS St. Elizabeth's Hospital in O'Fallon, HSHS St. Joseph's Hospital in Breese, and HSHS St. Joseph's Hospital in Chippewa Falls
- \$500,000 to HSHS St. Vincent Hospital in Green Bay for replacement of the cardiac catheterization lab
- \$325,000 to HSHS St. John's Hospital in Springfield to renovate the patient holding area in Radiology
- \$231,000 for remodeling the patient care facilities at Libertas Treatment Center in Green Bay
- \$75,000 in scholarships to students at St. John's College of Nursing
- And more than \$1.66 million to support and enhance patient care services across the System



2,625
Active
Volunteers

2017 RECOGNITION & AWARDS

System Awards

HSHS was awarded The Advisory Board Company's 2017 Workplace of the Year Award as well as the 2017 Workplace Transformation Award. HSHS was also awarded the "System for Change" Award from Practice Greenhealth, which recognizes health systems that are working cohesively to set system-wide sustainability goals.

Healthgrades Awards

In 2017, HSHS St. John's Hospital in Springfield received the Healthgrades Distinguished Hospital Award for Clinical Excellence. HSHS St. Joseph's Hospital in Highland received the Healthgrades Patient Safety Excellence Award. HSHS St. Anthony's Memorial Hospital in Effingham, St. Joseph's Hospital in Breese, St. Joseph's Hospital in Highland, Sacred Heart Hospital in Eau Claire, St. Joseph's Hospital in Chippewa Falls and St. Vincent Hospital in Green Bay received the Healthgrades Patient Experience Award.

Leapfrog Awards

HSHS St. Anthony's Memorial Hospital in Effingham, St. Joseph's Hospital in Breese, St. Nicholas Hospital in Sheboygan, St. Mary's Hospital Medical Center in Green Bay, St. Joseph's Hospital in Chippewa Falls and Sacred Heart Hospital in Eau Claire received an "A" in Leapfrog's Patient Safety Scores.

IHA Quality Excellence Achievement Award

HSHS St. John's Hospital was recognized for its commitment to patient safety and quality with a quality excellence achievement award in the outstanding achievement category from the Illinois Health and Hospital Association's (IHA) Institute for Innovations in Care and Quality. The award honored St. John's Hospital's quality improvement project to reduce surgical scope repair costs.

ILPEX Award

HSHS St. Francis Hospital in Litchfield received the Illinois Performance Excellence (ILPEX) Bronze Award for their efforts to adopt and apply continuous improvement principles.

HSHS St. Mary's Hospital again voted "best place to work"

HSHS St. Mary's Hospital was voted "best place to work" in the Decatur Herald and Review's Choice issue for the second consecutive year.

Practice Greenhealth Awards

HSHS St. John's Hospital in Springfield, St. Joseph's Hospital in Breese, St. Joseph's Hospital in Highland, St. Joseph's Hospital in Chippewa Falls, Sacred Heart Hospital in Eau Claire, St. Mary's Hospital in Decatur, St. Francis Hospital in Litchfield, St. Anthony's Memorial Hospital in Effingham, St. Elizabeth's Hospital in O'Fallon, St. Mary's Hospital Medical Center in Green Bay, and St. Nicholas Hospital in Sheboygan were named a "Partner for Change" from Practice Greenhealth. HSHS St. John's Hospital, St. Anthony's Memorial Hospital, St. Elizabeth's Hospital, St. Mary's Hospital Medical Center and St. Nicholas Hospital also received the "Greening the OR Recognition" Award. HSHS St. Vincent Hospital received the Greening the OR Recognition Award as well as the "Emerald Award." All these awards recognize health care facilities that are setting the standard in implementing a significant number of environmental programs to ensure sustainability.

Press Ganey Awards

HSHS St. Joseph's Hospital in Breese received the Pinnacle of Excellence Award for Patient Experience, a Guardian of Excellence Award for Patient Experience and a Guardian of Excellence Award for Physician Engagement. HSHS St. Joseph's Hospital in Highland won a Guardian of Excellence Award for Clinical Quality, and HSHS St. Joseph's Hospital in Chippewa Falls received a Guardian of Excellence Award for Patient Experience.

HSHS Western Wisconsin Division receives WHA Foundation Award

HSHS Sacred Heart Hospital in Eau Claire and St. Joseph's Hospital in Chippewa Falls received the Wisconsin Hospital Association Foundation's 2017 Global Vision Community Partnership Award for their "Question, Persuade, Refer Gatekeeper Training" program, which helps those in the community recognize warning signs that someone is considering suicide.

Healogics Awards

HSHS St. Anthony's Memorial Hospital's Wound Healing Center was once again nationally recognized by Healogics with the Robert A. Warriner III, M.D., Center of Excellence award and the Center of Distinction award for meeting the highest quality standards. This is the sixth and seventh time, respectively, that St. Anthony's received these awards.

OUR PEOPLE

We welcomed these colleagues to the HSHS leadership team:

(Top, left to right)
Joan Coffman, FACHE
President and CEO, HSHS St. Mary's Hospital, Decatur



Nikki Harper
HSHS Vice President, Revenue Cycle



Kenneth M. Johnson, MD, MPH, FACHE
HSHS Vice President and Chief Physician Executive



Chris Klay, MHA, FACHE
President and CEO, HSHS St. Joseph's Hospital, Breese



(Bottom, left to right)
Aaron Puchbauer, MHA, MBA, FACHE
President and CEO, HSHS Good Shepherd Hospital, Shelbyville



Charise Oland, Ed.D, FACHE
President and CEO, HSHS St. Joseph's Hospital, Chippewa Falls



Kevin G. Seely, PA, MBA-HA, MS-IHMP
President and CEO, HSHS St. Francis Hospital, Litchfield

Executive Management Team

Mary Starmann-Harrison, FACHE
President and CEO

Kenneth Johnson, MD
Chief Physician Executive

Michael W. Cottrell
Chief Financial Officer

David Beach
Chief Human Resources Officer

Sister Marybeth Culnan, OSF
Senior Vice President, Sponsorship and Governance

Sister Monica Laws, OSF, PhD
Vice President, Mission Integration/ Franciscan Formation

Peter Mannix, FACHE
Vice President, Strategy Development and Implementation

Ann Carr
Treasurer

Amy Bulpitt
Vice President and General Counsel

HSHS Board of Directors



(Left to right, seated) John Sheehan | Janice Wiegmann | Mary Starmann-Harrison | Robert B. Atwell | Will (Bill) Murray, *Vice Chair* | (Left to right, standing) Bill Lyke | William H. Blum | Sister Gertrude O'Connor, OSF, *Secretary* | Sister Christa Ann Struewing, OSF | Stephen J. Bochenek, *Chair* | Matthew Lambert, MD

OUR MISSION

To reveal and embody Christ's healing love for all people through our high quality Franciscan health care ministry.

OUR VISION

Rooted in our Franciscan Mission, we will be the unique, high quality health system providing exceptional care, centered on the whole person.

OUR VALUES

Respect
Care
Competence
Joy



Hospital Sisters
HEALTH SYSTEM

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