Dear Friends and Colleagues,

As we embrace the rapidly changing health care industry, Hospital Sisters Health System continues to work diligently to heighten the reliability and value of care we provide our patients according to their unique needs. As we begin the third year of the Affordable Care Act and more people continue to access health care, we continue to strengthen our System’s infrastructure to accommodate our patients’ most vital needs.

In this annual report, we highlight many ways we are serving our patients and their families through our high quality, Franciscan health care ministry. Our accomplishments this past year include breaking ground on a new state-of-the-art hospital and two ambulatory care centers in southern Illinois, implementing new programs and technology to restore health to our patients, updating the environments in which we heal, increasing the effectiveness and efficiency for how we deliver care, and working collaboratively with others to improve the health status of our communities. Our accomplishments include greater synergy between our colleagues and physician partners as we collectively deliver highly coordinated care to all patients. Whether it’s a major process improvement initiative in our service lines, a technological break-through to improve efficiency, virtual care to patients, new mobile applications and better access to online medical records or providers, or impactful training programs for colleagues, the goal is to ensure each patient has the best experience during their care and the optimal outcome for their health.

During this critical time in the evolution of health care, HSHS strives to utilize every aspect of the health care system to continue our Mission of service and to improve the lives of our patients and their families. Our goal is to unite the diverse talents of our many dedicated physicians, nurses and clinicians to provide our patients with high-quality health care.

As a Franciscan health care ministry, we take inspiration from the teachings of St. Francis and St. Clare of Assisi as we serve others, particularly the most vulnerable in our society. As health care professionals, we constantly adapt to changes in health care so we can deliver excellence in every encounter with our patients, their families and those with whom we work.

Over the past 140 years, our mission to share the healing love of Christ has been constant. While health care in the United States has become increasingly complex, the consistency of our mission sets us apart both as a health system and as individual health care professionals. On behalf of the Hospital Sisters Health System family, we are grateful for the opportunity to serve our patients, their families and our communities in the healing tradition of Jesus Christ and St. Francis of Assisi.

Sincerely,

Mary Starmann-Harrison  
President and CEO

Stephen J. Bochenek  
Board Chair

“...the goal is to ensure each patient has the best experience during their care and the optimal outcome for their health.”
Since 1875, the Hospital Sisters of St. Francis have been caring for patients in Illinois, Wisconsin and other locations in the United States and across the world. In 2015, Hospital Sisters Health System (HSHS) served patients in 13 communities in Illinois and Wisconsin. With 14 hospitals*, scores of community-based health centers and clinics, nearly 2,300 physician partners, more than 14,600 colleagues and 3,500 volunteers, HSHS remained committed to its mission “to reveal and embody Christ’s healing love for all people through our high quality Franciscan health care ministry.”

In fiscal year 2015, HSHS advanced its mission through its care integration strategy which brings together the many components involved in the delivery of health care with a focus on creating an outstanding patient experience. By leveraging the latest technology, emphasizing the importance of relationships, and living its values, HSHS is making a positive difference in the lives of the patients and families it is privileged to serve.

* Outpatient services at HSHS St. Mary’s Hospital in Streator, Illinois were transferred to OSF Healthcare on January 4, 2016.
ILEINOIS ACCOUNTABLE CARE ORGANIZATION

In 2015 HSHS received approval to become an Accountable Care Organization (ACO) in Illinois.

An ACO is a group of doctors and other health care providers who voluntarily work together with Medicare to facilitate coordination and cooperation among providers to reduce costs, and improve the quality of care for patients and populations.

The ACO will bring together several strategic HSHS initiatives, including the expansion of HSHS Medical Group, HSHS’s combined population health capabilities, and the development of the Physician Clinical Integration Network (PCIN). The ACO will increase HSHS access to data and enable HSHS to operate in a risk-based, population health environment.

HSHS ST. MARY’S HOSPITAL TRANSITIONS TO OSF HEALTHCARE

After serving patients in Streator since 1887, HSHS announced it was transitioning its outpatient and ambulatory health care services in Streator to OSF Healthcare on January 4, 2016.

OSF plans to build a new state-of-the-art health care facility located in Streator and provide outpatient services through St. Mary’s existing facilities and other care sites until the new facility opens. OSF will provide such services as imaging, laboratory, rehabilitation, specialty physician clinics, mammography, and 24/7 urgent and emergency care. HSHS worked closely with Illinois lawmakers to pass legislation enabling Streator to have an emergency department separate from an inpatient facility.

GREENVILLE REGIONAL HOSPITAL

HSHS signed a letter of intent with Greenville Regional Hospital (GRH) to become a new affiliate in 2016. Both organizations are working together to ensure GRH’s affiliation with HSHS will best serve the long-term health care needs of patients in southern Illinois.

GRH is an independent, non-profit hospital that has been providing residents of Bond and surrounding counties with inpatient, outpatient, and emergency care services since 1960. GRH’s medical staff includes employed physicians and more than 50 specialty physicians who see patients for consultation and treatment at GRH each month.
HSHS obtained a Certificate of Need (CON) from the State of Illinois to build a new $300 million replacement hospital and medical campus along I-64 in O’Fallon, Illinois. Construction is on schedule for the new facility to open in late 2017 or early 2018.
REGIONAL CANCER CENTER PARTNERSHIP
HSHS St. Vincent’s Regional Cancer Center and Green Bay Oncology (GBO) entered into a partnership to enhance cancer care services across the region, including medical and radiation oncology.

NEW CHILDREN’S HOSPITAL
St. Vincent’s Regional Pediatric Center is now a designated Children’s Hospital. Children’s hospitals represent less than five percent of all hospitals and provide a disproportionately large share of the nation’s pediatric acute clinical care.

$1 MILLION DONATION TO DEVELOP ICU/IMCU
HSHS St. Nicholas Hospital received a $1 million donation from the ACUITY Charitable Foundation to fund the development of the new ACUITY Intensive Care and Intermediate Care Unit (ICU/IMCU) at the hospital. The new ACUITY ICU/IMCU is part of a large renovation project at St. Nicholas that also includes a redesign of the operating rooms.

NEW MEDICAL SERVICES BUILDING IN OCONTO FALLS
In 2015, the new Medical Services Building at HSHS St. Clare Memorial Hospital in Oconto Falls opened. The Medical Services Building includes a 36,000 square-foot Prevea clinic plus space for Green Bay Oncology, Advanced Pain Management and HSHS St. Vincent Dialysis Center.

$2.5 MILLION DONATION TO DEVELOP BIPLANE ANGIOGRAPHY SUITE
The 1923 Fund of Green Bay, Wisconsin pledged $2.5 million in October toward the new biplane angiography suite at HSHS St. Vincent Hospital. With real-time imaging on multiple planes, biplane angiography provides detailed, three-dimensional views for detecting and correcting abnormalities of the brain. Since 2003, the 1923 Fund has committed $3.275 million to advance leading-edge technology at St. Vincent, including daVinci® robotic surgery and the hybrid operating room.

NEW CENTER FOR REHABILITATION
The HSHS St. Joseph’s/HSHS Sacred Heart Centers opened their Center for Rehabilitation in Eau Claire near the hospitals. The center offers outpatient physical therapy, occupational therapy, speech therapy and SPOTS (Speech, Physical, and Occupational Therapy Services) pediatric therapy.

NEW HOME FOR PHYSICIANS AND OUTPATIENT SERVICES
As part of its campus revitalization in Chippewa Falls, HSHS St. Joseph’s Hospital opened a new 25,600 square-foot facility that houses clinic space for Prevea Health providers, Outpatient Rehabilitation Services, Occupational Health and Medicine Services, and a retail pharmacy. The free-standing medical office building enhances St. Joseph’s overall outpatient care delivery strategy by providing much needed additional space and easier access for patients.

EXPANDED ADDICTION TREATMENT
HSHS St. Joseph’s L. E. Phillips-Libertas Treatment Center in Chippewa Falls and Libertas Treatment Center in Green Bay along with Prevea Health were awarded a $688,000 grant from the Wisconsin Department of Human Services to expand opioid addiction treatment for teens and adults in rural, underserved areas in north central Wisconsin.
NEUROSURGERY COLLABORATION

HSHS St. Vincent Hospital in Green Bay aligned with Froedert and the Medical College of Wisconsin to advance the care provided by its neurosurgery program. The partnership includes adding state-of-the-art medical technology and collaborating with neurosurgery experts from across Wisconsin.
HSHS St. John's Hospital, Southern Illinois University (SIU) School of Medicine and SIU HealthCare formed a 10-year alliance designed to expand access to pediatric and women's health care services, solidify the two organization's joint commitment to teaching and research for the region, and support SIU School of Medicine's OB/GYN and Pediatrics Departments. As part of the agreement, SIU HealthCare and St. John's Hospital will co-develop and brand a new medical office building for clinical services and teaching for women and children on the St. John's Hospital campus. HSHS St. John's Foundation will work with individuals and regional businesses to secure private support to renovate St. John's Neonatal Intensive Care Unit.
SOUTHERN ILLINOIS DIVISION

What was originally a service offered by HSHS St. Anthony’s Memorial Hospital in Effingham has evolved to become the HSHS Home Care and Hospice Services, Southern Illinois. The program provides compassionate post-acute home care in 22 counties – nearly one quarter of the State of Illinois. A satellite office was also opened on HSHS St. Elizabeth’s Hospital campus in Belleville.

REVOLUTIONARY ROBOTIC ORTHOPEDICS
St. Anthony’s purchased a $1 million MAKO® orthopedic system that provides orthopedic surgeons with the equipment necessary to perform partial knee replacements and full hip replacements. Using CT scans transferred into the system, surgeons are able to create a plan based on the patient’s personal anatomy for the exact size and position of the knee or hip implant. It allows surgeons to target only the diseased portion of the joint without compromising the healthy bone and tissue surrounding it.

HSHS ST. MARY’S HOSPITAL INTRODUCES DA VINCI ROBOT
HSHS St. Mary’s Hospital in Decatur expanded its surgical services to include a robotics program that features a da Vinci® Robotic Surgical System with Firefly™ technology. The sophisticated robotic platform is designed to expand the surgeon’s capabilities and offer a state-of-the-art minimally invasive option for major surgery.

TELEHEALTH NETWORK EXPANDS SPECIALTY CARE ACCESS
HSHS St. Francis Hospital in Litchfield received a $100,000 federal grant to increase access to specialty care for residents living in rural areas of central and southern Illinois. The grant from the Health Resources and Services Administration supports further development of a rural hospital telehealth network made up of 21 hospitals and physician groups.

CENTRAL ILLINOIS DIVISION

REGIONAL TRAUMA CENTER
HSHS St. John’s Regional Trauma Center became a certified Level I Trauma Center and a Level II Pediatric Trauma Center staffed by experienced, onsite surgeons, 24 hours a day, seven days a week. The surgeons care for trauma patients in the hospital’s advanced surgery center that offers the latest technology and modern amenities designed with the comfort of patients and their families in mind. The Trauma Center serves critically injured patients from more than 40 downstate Illinois counties.

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STATE-OF-THE-ART ELECTROPHYSIOLOGY LAB
Prairie Heart Institute at HSHS St. Elizabeth’s Hospital in Belleville invested $2.6 million to purchase technology to build an entire Electrophysiology Lab that houses a Jet Ventilator, which continuously pumps oxygenated blood to the body while allowing the patient to remain still during complex procedures.

$1.28 MILLION DONATION TOWARDS ST. ELIZABETH’S REPLACEMENT HOSPITAL
In September, the HSHS St. Elizabeth’s Foundation received a $1.28 million donation from the estate of Mr. W.E. Renth, made possible by Mr. Renth’s sister, Ms. Betty Renth. Mr. Renth was a long-time benefactor of both St. Elizabeth’s Hospital and St. Joseph’s Hospital in Breese. This gift will be used toward the construction of St. Elizabeth’s replacement hospital in O’Fallon, including a maintenance endowment for the new hospital.
HSHS Medical Group launched Anytime Care, a service that allows a board-certified provider to evaluate patients via a video connection for the flat rate of $29. Anytime Care allows patients to use technology to connect with medical providers 24/7 who can diagnose and treat issues that do not require emergency attention.
OUR PHYSICIAN PARTNERS

As an integrated health care system, HSHS works closely with nearly 2,300 physician partners in Illinois and Wisconsin to deliver high quality, patient-centered care. Together, we strive to ensure each patient who enters our system has seamless access to health and wellness programs, primary and specialty care, and acute and post-acute care.

HSHS MEDICAL GROUP

HSHS Medical Group has more than 350 providers across central and southern Illinois. In 2015, it added new primary care and inpatient providers, and specialists in several areas, including Endocrinology, Gastroenterology, General Surgery, Trauma Surgery, Nephrology, Oncology, Radiation Oncology, Orthopedic Surgery and Sports Medicine, Neurosurgery, Pediatrics, Podiatric Medicine and Pulmonology.

Medical Home Services and Remote Nurse Navigators

Working alongside a patient’s primary care provider, nurse navigators provide condition-specific education and guidance to patients with two or more chronic conditions. In a pilot program in Decatur, Illinois patients utilized virtual devices at home with a connection to an RN-equipped call center. The nurse navigator is able to remotely monitor a patient’s health in real time by using tablets that include a Skype-like feature for patient-to-nurse contact, including a blood pressure cuff, a weight scale, spirometry and a pulse oximeter. This affords the nurse navigator the opportunity to work with the primary care provider to intervene sooner when they see a health concern, possibly preventing the patient from being admitted to the hospital.

Joslin Diabetes Center

Joslin Diabetes Center’s Springfield Diabetes & Endocrine Center (SDEC) became an affiliate of the Joslin Diabetes Center. Based in Boston, Massachusetts and affiliated with Harvard School of Medicine, Joslin Diabetes Center is the world’s leading diabetes research and clinical care organization. Joining this institution as one of 20 affiliates in the U.S., HSHS Medical Group can now offer patients more comprehensive diabetic care based on the best research available.

LeadWell

LeadWell provides accessible, affordable health care to individuals in their place of employment. Research shows that onsite clinics lower health insurance premiums, reduce the time employees are sick, and improve the health of the workforce by treating acute illness and injury as well as chronic disease conditions. In 2015, Horace Mann and HSHS St. John’s Hospital teamed up with HSHS Medical Group to announce the first employer-sponsored health clinic coming to Springfield, Illinois in early 2016.

PREVEA HEALTH

Prevea Health, founded in Green Bay in 1996, has more than 400 providers in more than 60 specialty areas practicing at more than 37 clinical locations throughout Wisconsin.

Western Wisconsin Expansion

HSHS Sacred Heart Hospital in Eau Claire and HSHS St. Joseph’s Hospital in Chippewa Falls partnered with Prevea Health to expand coverage into western Wisconsin. This partnership paves the way to improve the coordination of patient care through collaborative decision-making, a shared medical records system and integrated customer service resources.

PRAIRIE CARDIOVASCULAR

Prairie Cardiovascular Consultants continues to meet the changing cardiovascular needs of patients across central and southern Illinois. With more than 100 physician and mid-level providers serving 48 counties, Prairie is a national leader providing patients access to the most advanced treatments for cardiac and vascular disease.

STRUCTURAL HEART DISEASE

The Structural Heart Disease (SHD) team at Prairie Cardiovascular and Prairie Heart Institute offers a comprehensive program that includes cardiologists, non-invasive cardiac imaging experts and anesthesiologists. Prairie’s SHD team has performed more than 300 transcatheter aortic valve replacement (TAVR) cases and more than 20 minimally invasive surgical valve replacements in 2015. These alternatives to traditional heart surgery provide high-risk patients with access to a lifesaving procedure that will help minimize pain and recovery time.

PHYSICIAN CLINICAL INTEGRATION NETWORK (PCIN)

Physician Clinical Integration Network (PCIN) is a network of independent and employed physicians working together to improve quality and reduce the cost of health care in a shared savings model. PCIN is led by an all-physician board of managers and is a non-exclusive network, currently working with more than 1,800 providers in Illinois and Wisconsin, which includes 80 specialties and sub-specialties.

HSHS Health Trust

In 2015, PCIN entered into a contract with the HSHS Health Trust, which include HSHS employees and their dependents representing approximately 24,500 lives. This partnership encompasses population health and analytics, decreasing high utilization in key areas, chronic condition management and care coordination.

Healthy Partners

In 2015, Healthy Partners, a component of PCIN, was created to provide care coordination across the care continuum. Healthy Partners promotes health by collaborating with patients and their health care team to improve care and provide resources.
$195.3 M
2015 Community Benefit

$0.8 M Community Benefit Operations

$1.4 M Financial Contributions

$7.1 M Community Health Services

$0.7 M Research

$7.8 M Subsidized Health Services

$132.3 M Unpaid Medicaid

$18.3 M Health Professions Education

$25.2 M Financial Assistance

$1.7 M Community Building Activities

2015 COMMUNITY BENEFIT REPORT
2015 COMMUNITY BENEFIT

Community Benefit is an integral part of Hospital Sisters Health System’s mission and commitment to our Catholic identity and core values shared by more than 14,000 colleagues across Illinois and Wisconsin. Through our work to improve access to health care services, enhance community health, advance medical knowledge, and relieve or reduce the burden of government, we work to make a positive difference in the quality of lives of tens of thousands of people in Illinois and Wisconsin.

As a Catholic health care ministry, HSHS is concerned with the dignity of all persons, the common good, and the stewardship of resources. We advocate for health care for all and work to improve social conditions that lead to improved health and well-being. We engage partners in our communities to improve health and quality of life and to reduce duplication. Working side by side with many faith communities, HSHS remains dedicated to our common purpose of compassionate care for all people.

St. Gianna Clinic

In June 2015, HSHS St. Mary’s Hospital Medical Center in Green Bay established St. Gianna Clinic to provide primary care and continuum of care to women, men, children and families. St. Gianna Clinic is conveniently located across the street from St. Mary’s Hospital Medical Center.

Improve Access to Health Services

As a Franciscan health care ministry, HSHS is deeply committed to serving those who are most in need with a special focus on the poor and vulnerable. We not only provide care to every patient who walks through our doors, but also reach out beyond the walls of our hospitals and clinics to care for those in our communities. Our efforts to ensure residents in the communities we serve receive the right care, at the right time, and in the right setting often involve partnering with others to achieve this goal. Across our two-state System, there are numerous examples of HSHS collaborating with other organizations to enhance access to care for those in need.

Mobile Dental Health Units

HSHS St. Francis Hospital in Litchfield, Illinois partnered with Lewis & Clark Community College and local dental providers to bring the college’s mobile dental health unit to the Litchfield area; the unit provides free or low cost dental exams and screenings, x-rays and hygiene services. The percentage of total emergency department visits related to dental issues has decreased from 2.2 percent in 2011 to 1.27 percent in 2014 as a result of these collaborative efforts to provide the right care in the right setting.

Enhancing Community Health

In western Wisconsin, HSHS Sacred Heart Hospital in Eau Claire and HSHS St. Joseph’s Hospital in Chippewa Falls work together to educate the public about mental health issues and treatment, the stigma associated with mental health, and the recognition of mental health issues. To combat the rising rate of suicides in the area, both hospitals are providing community education sessions on Question, Persuade and Refer (QPR), an evidence-based suicide prevention program. In addition, the hospitals hosted sessions to train community members to become Certified QPR Trainers.

In southern Illinois, HSHS St. Elizabeth’s Hospital in Belleville also identified suicide as a priority community health need. In response, the hospital in cooperation with the local county mental health board offered QPR to educate the community about how to identify and talk to someone who may be considering suicide. In addition, St. Elizabeth’s mental health counselors provided free evaluations to assess for services or referred individuals to other local agencies for assistance. They also provided telephone assistance to individuals with mental health questions. In FY2015, the hospital’s mental health counselors screened more than 300 clients and more than 1,000 calls.

Advancing Medical Knowledge

HSHS works to advance medical knowledge by supporting research initiatives and educational opportunities. In FY2015, HSHS hospitals and affiliated physician groups contributed more than $19 million toward research and education. Highlights of this commitment include subsidizing medical school residency programs, offering ongoing medical education to physicians and clinicians, and providing job shadowing programs for high school students.
2015, HSHS approved Epic as the single Electronic Health Record (EHR) platform for the entire System. This four and a half year project involves converting 11 hospitals, Prairie Cardiovascular Consultants, and the HSHS Medical Group from their current EHR platforms to Epic.

In the Eastern Wisconsin Division, three of the four HSHS hospitals transitioned to Epic in 2012, and HSHS St. Clare in Oconto Falls transitioned in 2014. Prevea adopted Epic in 2002. Epic will also be rolled out in all the Illinois hospitals, HSHS Medical Group clinics, and Prairie. HSHS also began a 2015 Epic version upgrade, which is scheduled for completion in spring 2016. The 2015 version of Epic includes several new time-saving and organizational features to assist clinicians in providing the best patient care possible.

Project VISION
Through Project VISION, HSHS has been working to consolidate all purchasing and accounts payable departments and standardize finance and supply chain departments across the System. In addition to the creation of a new HSHS Consolidated Purchasing and Accounts Payable Department, all HSHS financial services are now supported by the HSHS Consolidated Service Center Help Desk.

As a Franciscan health care ministry, HSHS is dedicated to forming leaders in the Franciscan tradition. Annually, the System Mission Integration department provides our colleagues in Illinois and Wisconsin with opportunities to deepen their understanding of our mission and values and how their daily work furthers the healing ministry of the Hospital Sisters of St. Francis.

The continuation of our health care ministry and the integration of our mission in all that we do depend on leaders formed in the Franciscan tradition. Annually, senior leaders as well as Mission, Pastoral Care and People Services leaders from throughout the System convene at Chiara Center in Springfield to participate in Franciscan Formation – a program designed to build a community of committed leaders and to expand their knowledge base and competencies in spirituality, operations, quality and service.

In 2015, we presented two Franciscan Formation sessions of Walk the Talk: Taking Our Franciscan Heritage to the Workplace facilitated by Father Tom Nairn, OFM, PhD and Sister Dawn Nothwehr, OSF, PhD. Participants explored who we are as healers and prophetic voices and our Franciscan tradition and how we play it forward from the streets of the 11th century to the 21st century workplace.

Also in 2015, Sr. Rhea Emmer, CSA, PhD facilitated our Franciscan Formation program entitled Compassion, Power & Competencies: Are They Compatible? in which senior leaders explored how compassion in the workplace can be a powerful and expansive energy source for 21st century leadership. The program is the result of research, which examined how recognized leaders named ‘compassion’ as an influence in their development. Although compassion is often times considered a relational quality of leaders, it is also a source of courageous resiliency and true creativity in dealing effectively with difficult organizational challenges and tough business decisions.

In FY2015, HSHS local foundations received $10.6 million in contributions and bequests. More than 14,000 donors contributed to HSHS ministries, including more than 4,700 first-time donors and 350 donors who provided gifts of $5,000 or more.

The Hospital Sisters of St. Francis Foundation disbursed $12.8 million to support facilities, programs and services across HSHS, including:

- $390,000 for new patient beds at HSHS St. Mary’s Hospital in Decatur
- $950,000 for the new Birth Center at HSHS St. Joseph’s Hospital in Chippewa Falls
- $402,000 for the Hybrid Operating Room at HSHS St. Vincent Hospital in Green Bay
- $647,000 for clinical equipment at HSHS St. John’s Hospital in Springfield
- $433,000 for the One-Day Services Center at HSHS St. Mary’s Hospital Medical Center in Green Bay
- More than $200,000 for patient financial assistance System-wide
In 2015, HSHS appointed James Dover as the new Division President and Chief Executive Officer for the HSHS Southern Illinois Division, Peggy Sebastian as the new President and Chief Executive Officer for HSHS St. Elizabeth’s Hospital in Belleville, and David Beach as the new HSHS Chief People Officer.

Our professional management team works to ensure that our Franciscan legacy and commitment to compassionate care is matched by the financial health and long-term viability of our institution.

**HSHS Board of Directors (pictured below)**
- Stephen J. Bochenek, Chair
- John E. Staudt, Vice Chair
- Sister Maureen O’Connor, OSF, Secretary
- Mary Starmann-Harrison, Member
- John R. Combes, MD, Member
- Robert B. Atwell, Member
- Steven A. Hassebrock, Member
- Sister Gertrude O’Connor, OSF, Member
- William (Bill) Murray, Member
- William H. Blum, Member
- Janice Wiegmann, Member

**HSHS Executive Management Team**
- Mary Starmann-Harrison, RN, FACHE, President and CEO
- David J. Carlson, DO, Chief Physician Executive
- Michael W. Cottrell, Chief Financial Officer
- Sister Marybeth Culnan, OSF, Senior Vice President, Sponsorship and Governance
- Sister Monica Laws, OSF, PhD, Vice President, Mission Integration/Franciscan Formation
- Peter Mannix, FACHE, Vice President, Strategy Development and Implementation
- Ann Carr, Treasurer
- Amy Marquardt, JD, General Counsel
Mission: To reveal and embody Christ’s healing love for all people through our high quality Franciscan health care ministry.

Vision: Rooted in our Franciscan Mission, we will be the unique, high quality Health System providing exceptional care, centered on the whole person.

Core Values: Respect | Care | Competence | Joy

For more information about HSHS, please visit our website at www.hshs.org.